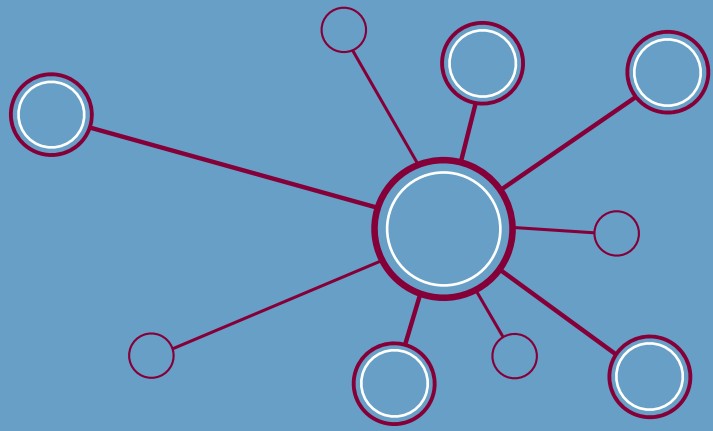


2015 ABMS NATIONAL POLICY FORUM

THE FUTURE OF PRACTICE | TRANSFORMATION TO
PATIENT-CENTERED SYSTEMS



SPEAKERS



Brett Baker

Mr. Baker is a member of the Republican staff for the Committee on Ways and Means Subcommittee on Health. His focus is on Medicare Part B, including the systems for making payments to physicians, hospital outpatient departments, ambulatory surgical centers, and dialysis facilities. His portfolio includes delivery models that aim to improve quality and reduce costs, and health information technology (IT) issues. Mr. Baker joined the Subcommittee on Health staff in 2011 after a long tenure with the American College of Physicians where he advocated for internists on payment issues and delivery system reform.



Robert Berenson, MD

Dr. Berenson is an Institute Fellow at the Urban Institute. He is an expert in health care policy, particularly Medicare, and has served in senior positions in two Administrations. Dr. Berenson recently completed a three-year term on the Medicare Payment Advisory Commission (MedPAC), the last two as Vice-Chair. From 1998-2000, he was in charge of Medicare payment policy and private health plan contracting for the Centers for Medicare & Medicaid Services (CMS). Previously, Dr. Berenson served as an Assistant Director of the Carter White House Domestic Policy Staff. His primary research and policy interests are in the areas of payment reform, provider and plan pricing power, quality improvement (QI), performance measurement, and delivery system reform. Dr. Berenson is certified by the American Board of Internal Medicine (ABIM).



John R. Combes, MD

Dr. Combes is a Senior Vice President at the American Hospital Association (AHA) and the President of the Center for Healthcare Governance, an AHA affiliate organization. He also leads the AHA's Physician Leadership Forum providing education, tools, and information to encourage physician leadership development. As Senior Fellow at the Hospital Research and Education Trust (HRET), Dr. Combes focuses on quality and leadership issues in patient safety, end of life care, and clinical performance improvement. Currently, he serves on the boards of the Hospital Sisters Health System, a 13-hospital health system in Illinois and Wisconsin, and the West Virginia Medical Institute, a multi-state Quality Improvement Organization. He writes and lectures frequently about governance, physician issues, and quality. Dr. Combes is board certified by ABIM.



Patrick Conway, MD, MSc

Dr. Conway is the Deputy Administrator for Innovation and Quality and Chief Medical Officer (CMO) for CMS. In this role, he serves as Director of both the Center for Clinical Standards and Quality, and the Center for Medicare and Medicaid Innovation. The former is responsible for all CMS quality measures in all settings; QI programs in all 50 states; value-based purchasing programs; clinical standards, survey, and certification of all providers nationwide; and all coverage decisions for treatments and services for CMS. The CMS Innovation Center is responsible for developing and implementing innovative health care service delivery programs that will help improve and transform the nation's health care delivery systems. Dr. Conway is certified by the American Board of Pediatrics (ABP).



Chris Dawe

Mr. Dawe is Managing Director of Policy and Transformation at Evolent Health, a leading provider of value-based care solutions to health systems and physicians. Prior to joining Evolent, Mr. Dawe served as Health Care Policy Advisor to the National Economic Council at the White House, where he coordinated the implementation of the Affordable Care Act (ACA) for President Obama's economic team, with a particular focus on health system improvement and health issues in the federal budget debate. Before joining the Administration, Mr. Dawe served as a Professional Staff Member of the Senate Finance Committee responsible for issues relating to Medicare payment and delivery system reform, health IT, patient-centered outcomes research, and care coordination and QI. Prior to serving in the Senate, he was the legislative analyst at Jennings Policy Strategies, a health care policy consulting firm led by Chris Jennings, President Clinton's former senior health advisor.

Karen Fisher

Ms. Fisher is Senior Health Counsel with the Senate Finance Committee. She is responsible for Medicare physician and other Medicare Part B issues. In addition, her portfolio includes alternative payment models, health IT, and comparative effectiveness research. Previously, Ms. Fisher was Senior Director and Senior Policy Counsel for the Association of American Medical Colleges (AAMC) where she oversaw clinical regulatory and policy activities affecting teaching hospitals and faculty physicians. Prior to that, Ms. Fisher was General Counsel and Senior Policy Analyst for the Prospective Payment Assessment Commission, a precursor to MedPAC.



Thomas Granatir

Mr. Granatir is the Senior Vice President of Policy and External Relations at the American Board of Medical Specialties (ABMS). He has more than 25 years of experience working in health policy with a particular focus on quality and public accountability. Mr. Granatir has worked in mental health policy for the state of Illinois; hospital policy for the AHA, HRET, and Joint Commission on Accreditation of Healthcare Organizations; long-term care policy for the Health and Medicine Policy Research Group; and public health policy for Humana Inc., both in the United States and United Kingdom. He has served on numerous governing boards. Mr. Granatir was educated at the University of Chicago and taught there in the Graduate Program in Health Policy and Administration.

Robert Horne

Mr. Horne is a member of the Republican staff for the Committee on Energy and Commerce.



Richard Kronick, PhD

Dr. Kronick is Director of the Agency for Healthcare Research and Quality (AHRQ) in the Department of Health and Human Services (HHS). He joined HHS in 2010 as Deputy Assistant Secretary for Planning and Evaluation, overseeing the Office of Health Policy. In that role, Dr. Kronick conducted and coordinated research on policies relating to public health; health care delivery; health insurance; and health care financing programs, including Medicare, Medicaid, State Children's Health Insurance Program, and private insurance coverage. His work, and that of the Office of Health Policy under his leadership, was integral in the implementation of the ACA. Additionally, Dr. Kronick's team provided insight and information critical to the effort to improve the nation's health.



Kevin L. Larsen, MD

Dr. Larsen is Medical Director of Meaningful Use at the Office of the National Coordinator for Health Information Technology (ONC). He leads ONC's work on quality policy, measurement, and improvement, including clinical decision support and registries. Dr. Larsen serves on a number of HHS and national groups coordinating measure policy and measure sets. Prior to working for the federal government, he was Chief Medical Informatics Officer and Associate Medical Director at Hennepin County Medical Center. Dr. Larsen is also an Associate Professor of Medicine at the University of Minnesota. His research includes health care financing for people living in poverty, computer systems to support clinical decision making, and health literacy. In Minneapolis, he was also the Medical Director for the Center for Urban Health, a hospital and community collaboration working to eliminate health disparities. Dr. Larsen is board certified by ABIM.



Thomas H. Lee, MD, MSc

As CMO for Press Ganey Associates, Inc., Dr. Lee is responsible for developing clinical and operational strategies to improve the patient experience for health care providers across the nation. He is an internist and cardiologist, and practices primary care at Brigham and Women's Hospital. Prior to assuming his role at Press Ganey, Dr. Lee was Network President for Partners Healthcare System, the integrated delivery system founded by Brigham and Women's Hospital and Massachusetts General Hospital. He is a member of the Board of Directors of Geisinger Health System, the Board of Overseers of Weill Cornell Medical College, the Special Medical Advisory Committee of the Veterans Administration, the Panel of Health Advisors of the Congressional Budget Office, and the Editorial Board of *The New England Journal of Medicine*. He is the author of *Chaos and Organization in Health Care* (MIT Press, 2009) and *Eugene Braunwald and the Rise of Modern Medicine* (Harvard University Press, 2013). Dr. Lee is board certified by ABIM.



Christoph U. Lehmann, MD, FAAP, FACMI

Dr. Lehmann is a Professor of Pediatrics and neonatologist in the Division of Neonatology at the Vanderbilt University School of Medicine. He completed a National Institutes of Health sponsored fellowship in Applied Clinical Informatics at the Johns Hopkins University. Dr. Lehmann holds a joint appointment in Biomedical Informatics and is an Adjunct Associate Professor in Health Sciences Informatics at the Johns Hopkins University School of Medicine. He is also a Privat Dozent at the Technische Universitaet Braunschweig in Germany. Dr. Lehmann is Vice President of the International Medical Informatics Association and the Editor-in-Chief of the journal *Applied Clinical Informatics*. He serves on the Examination Committee of the American Board of Preventive Medicine (ABPM) and its Subcommittee for Clinical Informatics. Dr. Lehmann is board certified by ABP and ABPM with a subspecialty in Clinical Informatics.



Catherine R. Lucey, MD

Dr. Lucey is Vice Dean for Education at the University of California, San Francisco School of Medicine. Previously, she was the interim Dean of the College of Medicine, Vice Dean for Education at the Ohio State University (OSU) College of Medicine, and Associate Vice President for Health Sciences Education for the OSU Office of Health Sciences. Dr. Lucey is a past Chair of the ABIM Board of Directors. She currently serves on AAMC's Board of Directors and its Holistic Review Advisory Committee. Her areas of expertise include professionalism, clinical reasoning, educational technology, and leadership. Dr. Lucey is board certified by ABIM.



Charlene MacDonald

Charlene MacDonald serves as Senior Policy Advisor for Democratic Whip Steny Hoyer of Maryland, where she covers a broad array of health care issues. Prior to joining the Whip's staff last year, Ms. MacDonald worked for Senator Patty Murray (D-WA) in her capacity as Chair of the Senate Budget Committee. She led the senator's efforts related to Medicare, health IT and graduate medical education, among other issues. Ms. MacDonald has also served as Deputy Chief of Staff and Health Policy Adviser to Representative Allyson Schwartz (D-PA), a member of the House Committee on Ways and Means, where she oversaw Representative Schwartz's policy operations and advised her on legislative and regulatory issues in health care. Before coming to Capitol Hill, Ms. MacDonald represented the American Osteopathic Association as a Senior Congressional Lobbyist advocating for health care payment and delivery system reforms, graduate medical education, and physician workforce issues.



Tom Main

Mr. Main is a partner and U.S. market leader for Oliver Wyman's Health and Life Sciences practice group and Managing Director of the Oliver Wyman Health Innovation Center. He is a trusted advisor to boards and chief executive officers (CEOs) as well as a recognized thought leader on industry restructuring, value migration, new business models, and positioning companies for outsized growth. Mr. Main founded the Innovation Center in 2011 to accelerate the health market's shift from "volume-to-value." The Innovation Center's advisory board is composed of 40 CEOs hailing from 12 sectors working together with unprecedented levels of collaboration to drive the shift from Health Market 1.0 to Health Market 2.0. He has collaborated with Adrian Slywotzky on three major thought pieces: *The Quiet Healthcare Revolution* published in *The Atlantic*, *The Volume-to-Value Revolution*, and most recently *The Patient-to-Consumer Revolution*.



Janet M. Marchibroda

Ms. Marchibroda serves as the Director of the Health Innovation Initiative and Executive Director of the CEO Council on Health and Innovation at the Bipartisan Policy Center. Her areas of focus include employer-driven strategies for improving health and health care, medical innovation, and the role of IT in improving health and health care. Ms. Marchibroda previously led stakeholder engagement activities for ONC. She also served as the Chief Health Care Officer for IBM and the founding CEO for eHealth Initiative, a non-profit multi-stakeholder organization. For the latter, she achieved consensus among leaders across every sector of health care on principles and policies for leveraging IT to drive improvements in health and health care, and advocated for significant federal investment in health IT. This work culminated with the passage of the Health Information Technology for Economic and Clinical Health Act.



Mark McClellan, MD, PhD

Dr. McClellan is a Senior Fellow and Director of the Initiatives on Value and Innovation in Health Care at the Brookings Institution, where his work focuses on promoting quality and value in patient-centered health care. He is a former CMS Administrator and former Commissioner of the U.S. Food and Drug Administration (FDA), where he developed and implemented major reforms in health policy. These include the Medicare prescription drug benefit, the FDA's Critical Path Initiative, and public-private initiatives to develop better information on the quality and cost of care. Dr. McClellan is the founding Chair and a current board member of the Reagan-Udall Foundation for the FDA, Co-chair of the Quality Alliance Steering Committee, Chair of the National Quality Forum's partnership for applying clinician quality measures, member of the Institute of Medicine, and research associate at the National Bureau of Economic Research. He previously served as a member of the President's Council of Economic Advisers and Senior Director for Health Care Policy at the White House, and was an Associate Professor of Economics and Medicine at Stanford University. Dr. McClellan is board certified by ABIM.



Peter G. Napolitano, MD, FACOG

Colonel Napolitano serves as the Program Director for the U.S. Department of Defense's only Maternal and Fetal Medicine (MFM) fellowship program. He is an Associate Professor of Obstetrics and Gynecology at both the University of Washington and Uniformed Services University of the Health Sciences. Col. Napolitano is Chair Emeritus of the Armed Forces MFM Research Network and serves as advisor to the Centers for Disease Control and Prevention, and the Defense Department's National Smallpox Vaccination in Pregnancy Registry. He is a clinical consultant for the Healthcare Team Coordination Program, TRICARE Management Activity, Office of the Assistant Secretary of Defense, and TeamSTEPPS, and has presented nearly 50 invited grand round lectures on Medical Team Training nationally. He is a Fellow in the American College of Obstetrics and Gynecology and the Society for Maternal-Fetal Medicine. As a general surgeon deployed to Iraq and Afghanistan, Col. Napolitano established Team-STEPPS programs training more than 5,000 personnel in war zones; he received two Bronze Stars for his efforts. He is the Director for TeamSTEPPS training for the Joint Forces Combat Trauma Medical Course in San Antonio, Texas. Col. Napolitano is certified by the American Board of Obstetrics and Gynecology (ABOG).



Lois Margaret Nora, MD, JD, MBA

Dr. Nora is President and Chief Executive Officer of ABMS. Previously, she served as Interim President and Dean of The Commonwealth Medical College in Scranton, Pa., one of the nation's newest medical schools. From 2002-2010, Dr. Nora served as President and Dean of Medicine at Northeast Ohio Medical University. Previously, she served as Associate Dean of Academic Affairs and Administration, Professor of Neurology at the University of Kentucky College of Medicine, and Assistant Dean at Rush Medical College. Dr. Nora received her MD from Rush Medical College, a JD and certificate in clinical Medical Ethics from the University of Chicago, and an MBA from the University of Kentucky Gatton College of Business and Economics. Her scholarly work focuses on issues in medical education, particularly the student environment, and issues at the intersection of law and medicine. Dr. Nora is certified in Neurology by the American Board of Psychiatry and Neurology.



Stephen Ondra, MD

Dr. Ondra is Senior Vice President and Enterprise CMO at Health Care Service Corporation. Previously, he served as Senior Vice President and CMO at Northwestern Memorial Hospital. Dr. Ondra served in government as an advisor in the Obama Administration from 2009 to 2012. In addition to other duties at the White House, he served as a Co-chair of the National Science and Technology Council for Health Information Technology, and served on the Deputy group for the implementation of the ACA and the Federal Health Information Technology Policy and Standards Committees. Prior to joining the Obama Administration, he served on the Veterans Affairs group on the 2008 Obama-Biden Presidential Transition Team. Dr. Ondra is certified by the American Board of Neurological Surgery.



Valerie M. Parisi, MD, MPH, MBA

Dr. Parisi serves as Chair of the ABMS Board of Directors and is the 15th Dean of the Wayne State University School of Medicine. In addition to leading the nation's largest single-campus medical school, Dr. Parisi is a national leader in medical education and the evaluation and physician certification. She serves as Co-principal Investigator for a federal grant to establish an Area Health Education Center program in Michigan. Additionally, she was Director of the Division of MFM for ABOG as well as a member of its Board of Directors. Dr. Parisi completed her residency in Obstetrics and Gynecology at Women and Infants Hospital of Rhode Island and her fellowship training in MFM at the University of Wisconsin Center for Health Sciences. She received her MD from Brown University; MPH in Maternal and Child Health from the University of California, Berkeley; and MBA from the University of North Carolina. Dr. Parisi is board certified by ABOG.



David W. Price, MD, FAAFP, FACEHP

Dr. Price is the Senior Vice President of ABMS' Research and Education Foundation, and Director of its Multi-Specialty Portfolio Approval Program. He spent nearly 27 years with Kaiser Permanente in a number of roles, including Department Chair of Family Medicine; Director of Medical Education for Colorado Permanente Medical Group (CPMG); Physician Investigator with the Kaiser Permanente Colorado Institute of Health Research; Co-director of the Center for Health Education, Dissemination and Implementation Research; Director of Clinical Education for the Permanente Federation; and Clinical Lead for Mental Health Guidelines at the Kaiser Permanente Care Management Institute. A Professor of Family Medicine at the University of Colorado School of Medicine, Dr. Price also has been active in the Colorado (Past-President) and American Academies of Family Physicians. Dr. Price served on the American Board of Family Medicine (ABFM) Board of Directors from 2003 to 2008, where he chaired the Research and Development, and Examination (Maintenance of Certification) committees, and was ABFM Board Chair from 2007 to 2008. A past Director of the Accreditation Council for Continuing Medical Education, he is currently Chair of the AAMC section on Continuing Education and Improvement. Dr. Price is board certified by ABFM.



Glenn D. Steele, Jr., MD, PHD

Dr. Steele is President and CEO of Geisinger Health System, an integrated health services organization widely recognized for its innovative use of the electronic health record, and the development of innovative care models such as ProvenHealth Navigator® and ProvenCare®. Geisinger is one of the nation's largest rural health services organizations, serving more than three million residents throughout 48 counties in central, south-central, and northeast Pennsylvania. The physician-led system comprises approximately 23,500 employees, including a 1,200-member multi-specialty group practice, nine hospital campuses, two research centers, and a 467,000-member health plan, all of which leverage an estimated \$7.7 billion positive impact on the Pennsylvania economy. The health system and the health plan have repeatedly garnered national accolades for integration, quality, and service. Dr. Steele is certified by the American Board of Surgery.



Leana S. Wen, MD, MSc, FAAEM

Dr. Wen, who currently serves as Commissioner of the Baltimore City Health Department, is a Professor and Director of Patient-Centered Care Research at George Washington University (GWU) Department of Medicine. An Assistant Professor of both Emergency Medicine in the School of Medicine and Health Policy at the Milken Institute School of Public Health, she co-directs GWU's Residency Fellowship in Health Policy, co-leads a new national collaboration on health policy and social mission with Kaiser Permanente, and serves as founding Director of *Who's My Doctor*, a campaign calling for radical transparency in medicine. Dr. Wen is the co-author of the critically-acclaimed book, *When Doctors Don't Listen: How to Avoid Misdiagnoses and Unnecessary Tests* (St. Martin's Press, January 2013). She is a contributing writer for National Public Radio, *Huffington Post*, *Women's Health Magazine*, and *Psychology Today*. She has been featured in *Time*, *Newsweek*, *The New York Times*, *The Washington Post*, and on ABC, CBS, NPR, CNN, Fox, MSNBC, and the award-winning HBO documentary *Reporter*. She lectures around the U.S. and internationally on patient-centered care, public health leadership, and health care reform. Dr. Wen is certified by the American Board of Emergency Medicine.



William Wright, MD, MSPH

Dr. Wright is the Executive Medical Director of CPMG. Prior to this position, he was CPMG's Associate Medical Director of Market and Networks. Dr. Wright was charged with assessing and developing community network relationships with the medical group in partnership with Kaiser Foundation Health Plan of Colorado. He was also a driving force behind the development of new insurance products designed to meet employers' needs and emphasize the strengths of the integrated delivery model. Dr. Wright serves on the Boards of the Colorado Trust, Colorado Physician Health Program, St. Joseph Hospital Foundation, and Colorado Institute for Family Medicine. He belongs to the American Academy of Family Practice, the Colorado Academy of Family Practice, and the Colorado Medical Society. Dr. Wright is board certified by ABFM.